



## Results January-September 2011



27th October 2011

# Disclaimer

This document may contain additional non-compulsory forward-looking statements on intentions or expectations of the Company as of the date of its publication whose only purpose is to provide further information on perspectives on future performance.

Such forward-looking statements do not constitute any guarantee of future performance and involve risks and uncertainties as well as other important factors that could cause actual developments or results to differ essentially from those expressed in our forward-looking statements.

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## 9M11 Results highlights

- **+22%** y-o-y growth in Net profit to €74.8MM, +18% excluding non-recurring gains.
- **+2%** y-o-y growth in consolidated EBITDA to €119.5MM, against a backdrop of steep inflation in unit raw material and energy costs.
- **24.2%** consolidated EBITDA margin (-0,6 p.p. vs. 9M10) eroded by currencies weakness against the euro. Ex-forex EBITDA margin rises to 25.4% (+0.6 p.p. vs. 9M10).
- **+4%** y-o-y growth in revenue to €493,5MM, driven by a **new increase on revenue in Q3** underpinned by strong volumes in casing and vegetable food.

Strong volumes and operational improvements in 9M11 eroded by currency weakness.

MM €	9M11	% y-o-y	% y-o-y ex-forex <sup>1</sup>	3Q11	% y-o-y
Revenue	493.5	+4.1%	+6,0%	169.0	+2.1%
EBITDA	119.5	+1.5%	+8,6%	39.7	-4.1%
<i>EBITDA margin</i>	24.2%	-0.6 p.p.	+0,6p.p. ✓	23.5%	-1.5 p.p.
EBIT	88.8	+1.1%		29.3	-6.4%
PBT	96.8	+18.0%		31.6	+11.3%
Net profit	74.8	+22.1%		24.9	+20.0%
Adjusted net profit <sup>2</sup>	72.0	+17.5%		24.9	+20.0%

<sup>1</sup> For comparative purposes, growth excluding foreign exchange differences excludes the impact of the various exchange rates applied in the consolidation of financial statements, as well as the impact of US\$ fluctuations on trade transactions.

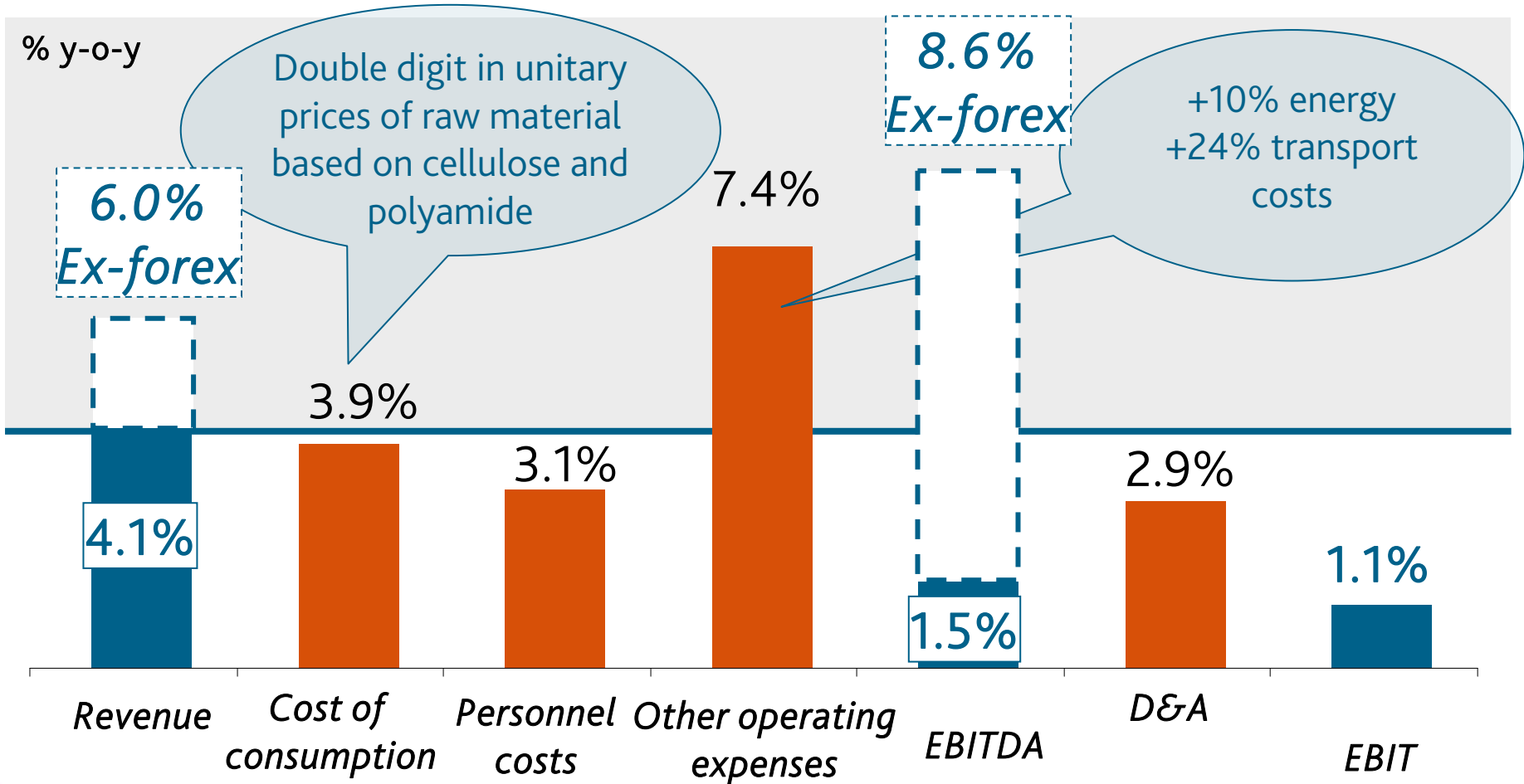
<sup>2</sup> Adjusted net profit excludes a one-off gain of €2.843 thousands, recognised in June 2011, related to an out-of-court settlement in Serbia in connection with the financial liability with Vojvodanska banka a.d.



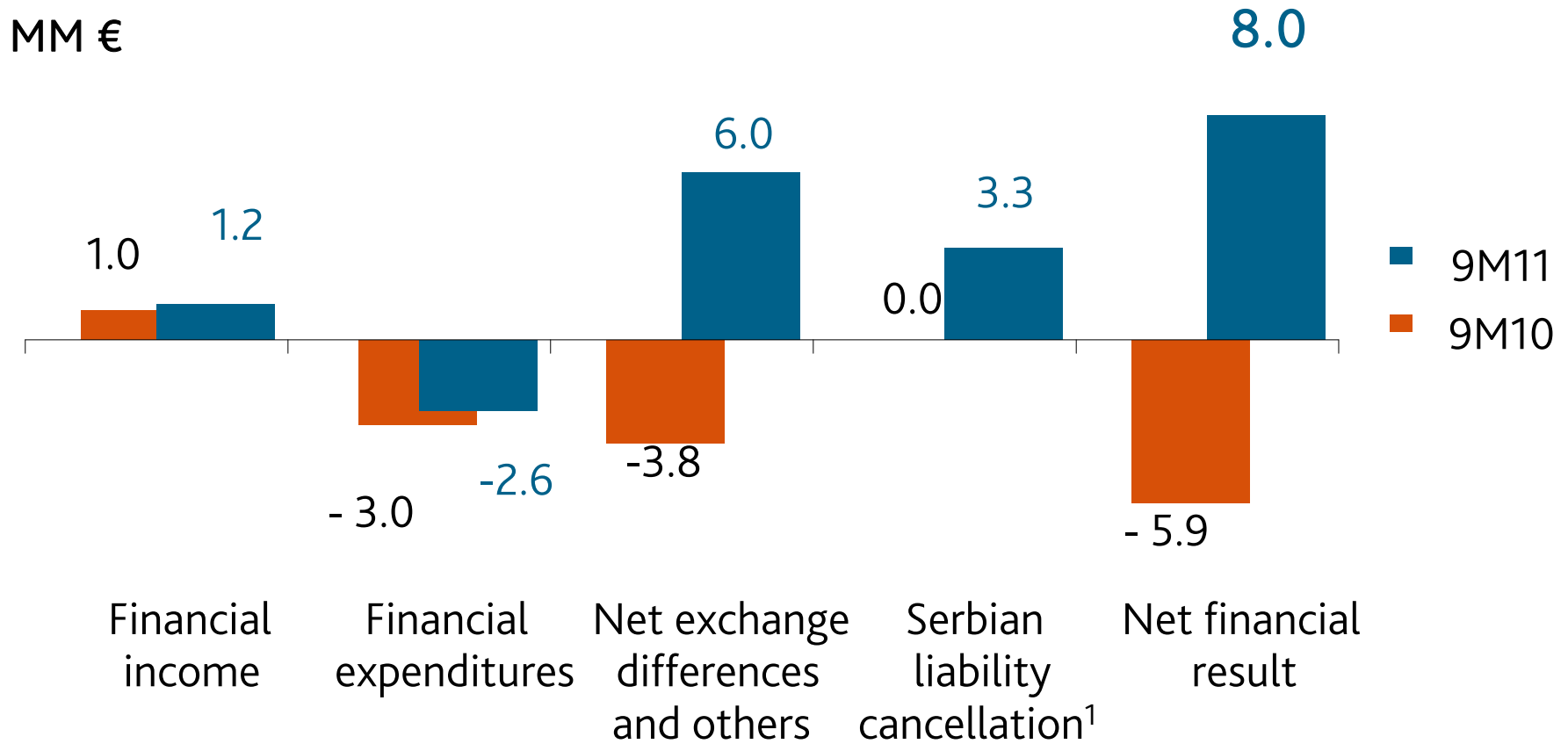
## Consolidated Results

9M11

Sustained growth trend on organic growth driven by volumes, especially in emerging areas... nevertheless, raw material costs, energy and worse forex adversely affect to margin.



Positive financial results backed by balance sheet strength, forex hedging and the cancellation of Serbian financial liability

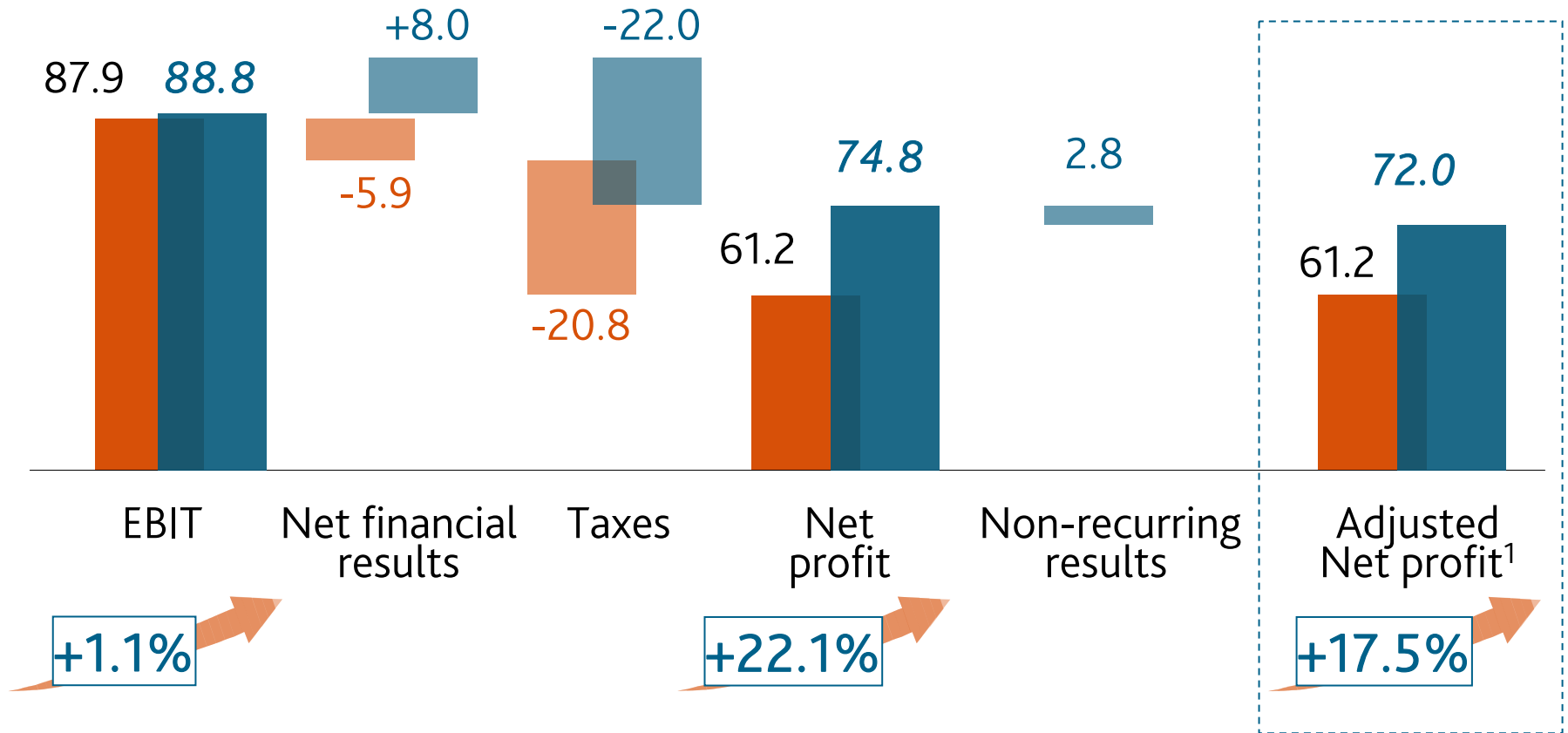


<sup>1</sup> As a consequence of an out-of-court settlement, Koteks Viscofan d.o.o. has paid a total amount of €3.2MM to Vojvodjanska Banka a.d. in principal and interest, definitively cancelling the financial liability with this entity. The payment generated a non-recurring financial gain for the Viscofan Group of €3.3MM.

Double-digit growth on Net profit underpinned by operating and financial strength.

MM €

■ 9M10 ■ 9M11

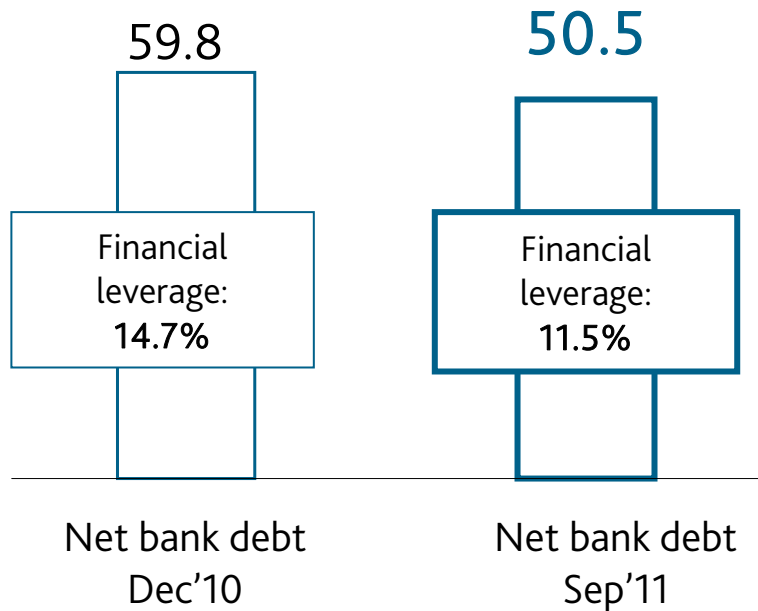


<sup>1</sup> Adjusted net profit excludes a one-off gain of €2.843 thousands, recognised in June 2011, related to an out-of-court settlement in Serbia in connection with the financial liability with Vojvodanska banka a.d.

Net bank debt:

Robust operating cash flow to face increases in shareholder remuneration, cancellation of the financial liability in Serbia and increase on investments to pave the way for future growth.

Net bank debt evolution (MM €)



Capex  
9M11  
**€46.5MM**

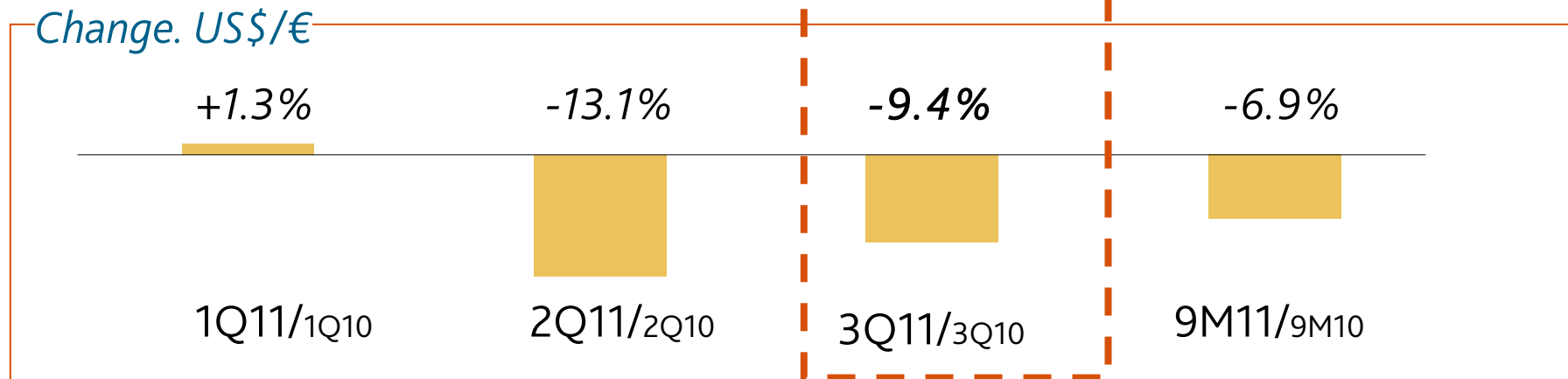
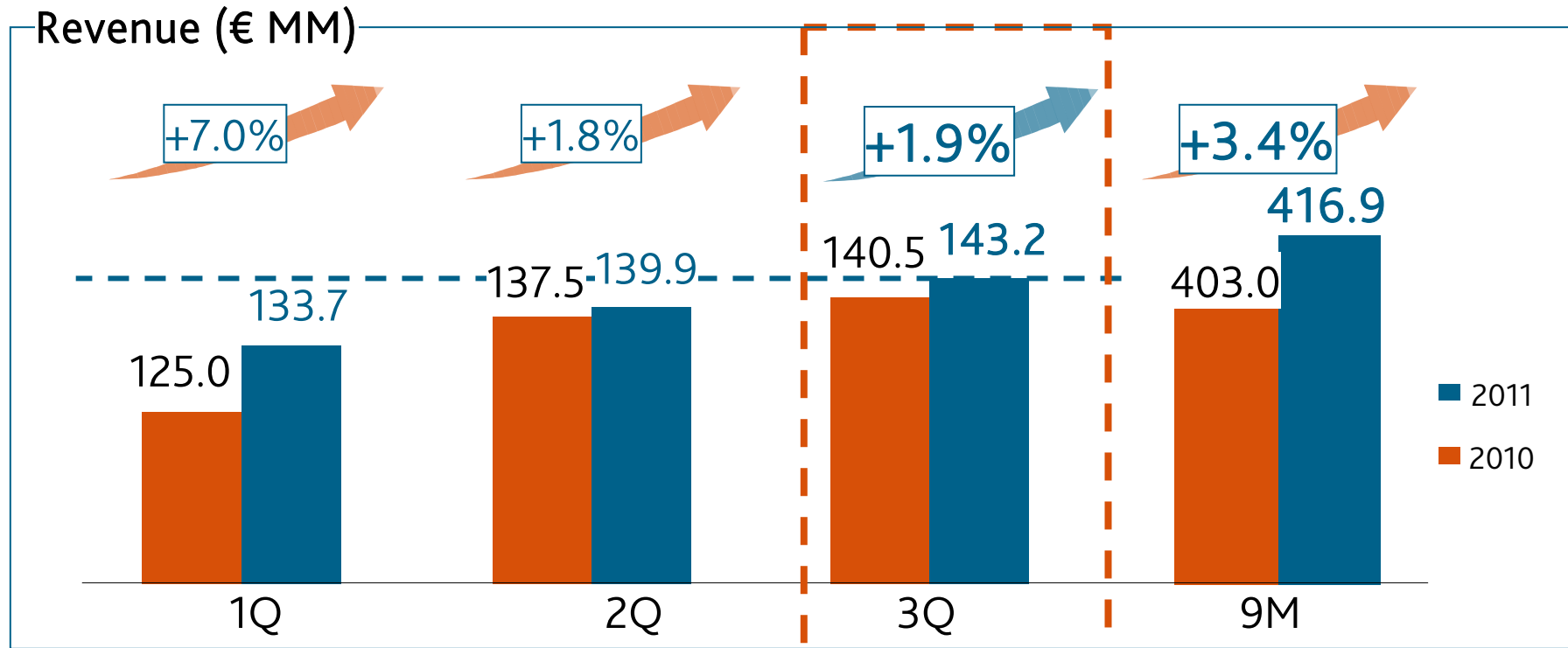
Main projects:

- Increase of collagen capacity in Spain (2Q11)
- New "superfast" collagen equipment in Germany (3Q11)

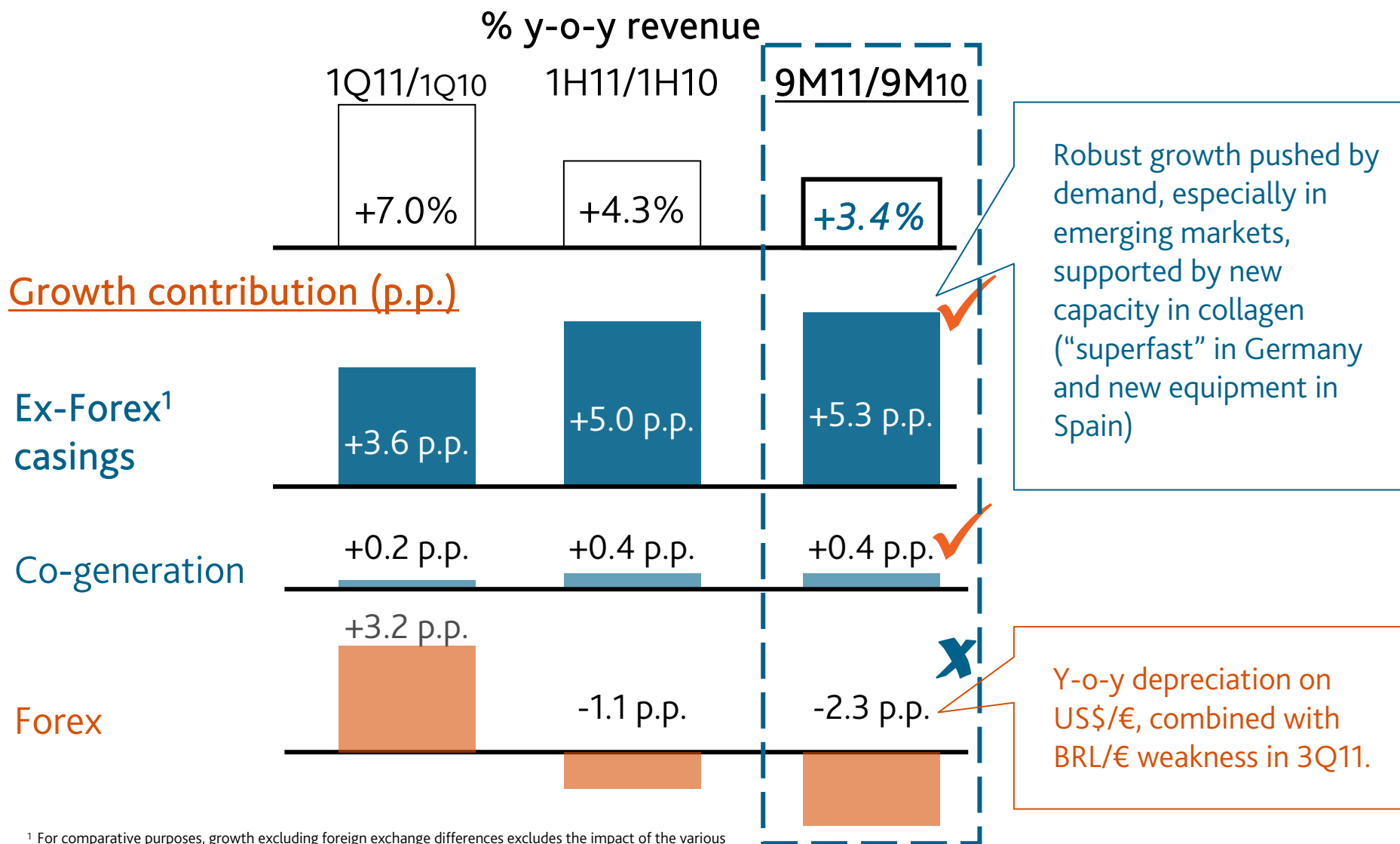
# Casing business



# Best quarterly revenue boosted by artificial casing demand and availability of new capacity.



# Higher revenues backed by organic growth and volumes, which are eroded during last quarters due to weakness of trade currencies...

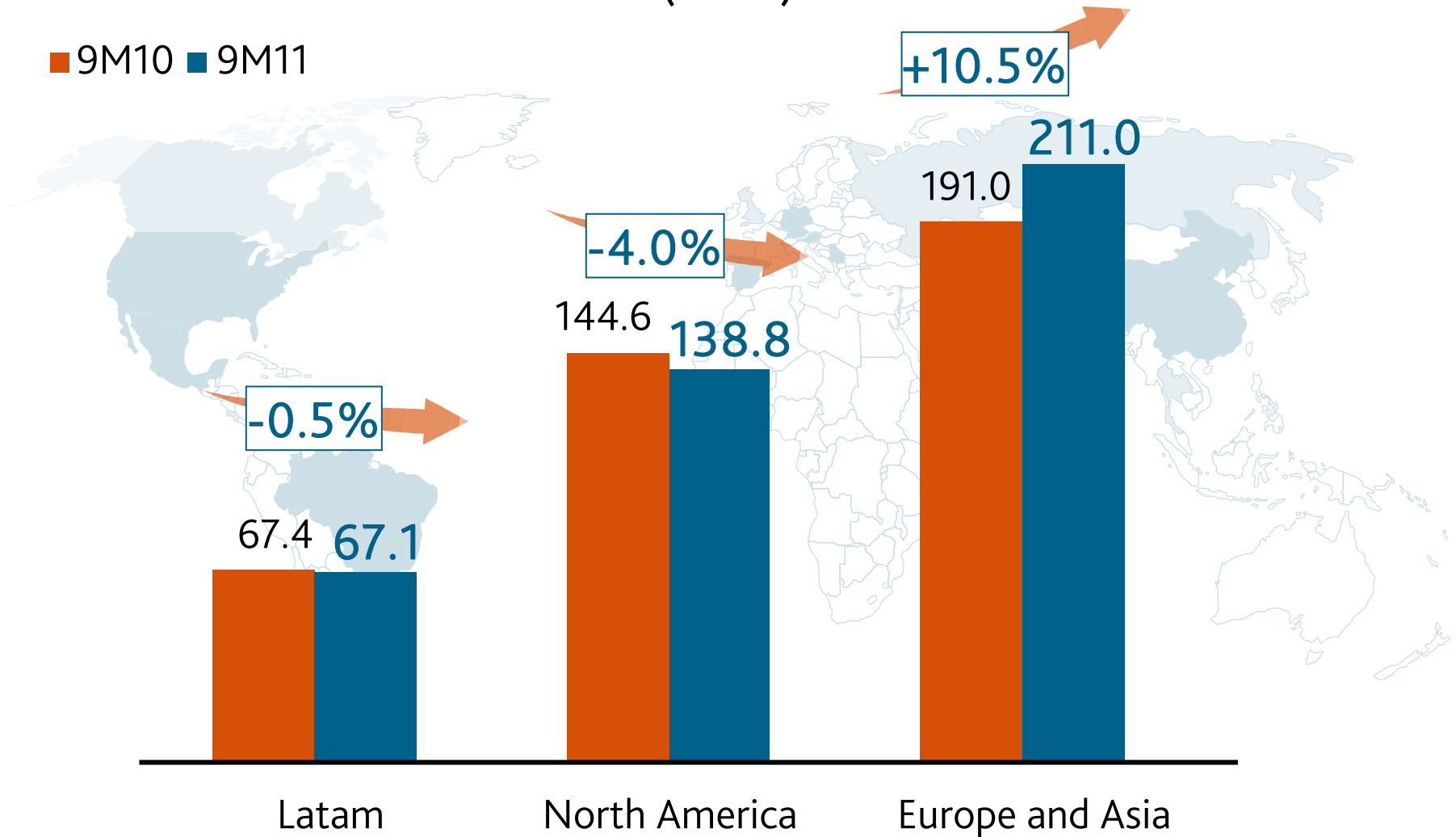


<sup>1</sup> For comparative purposes, growth excluding foreign exchange differences excludes the impact of the various exchange rates applied in the consolidation of financial statements, as well as the impact of US\$ fluctuations on trade transactions.

... affecting performance in geographic areas with large US\$ exposure.

Revenue<sup>1</sup> (MM €)

■ 9M10 ■ 9M11



<sup>1</sup> Revenue per origin of sales

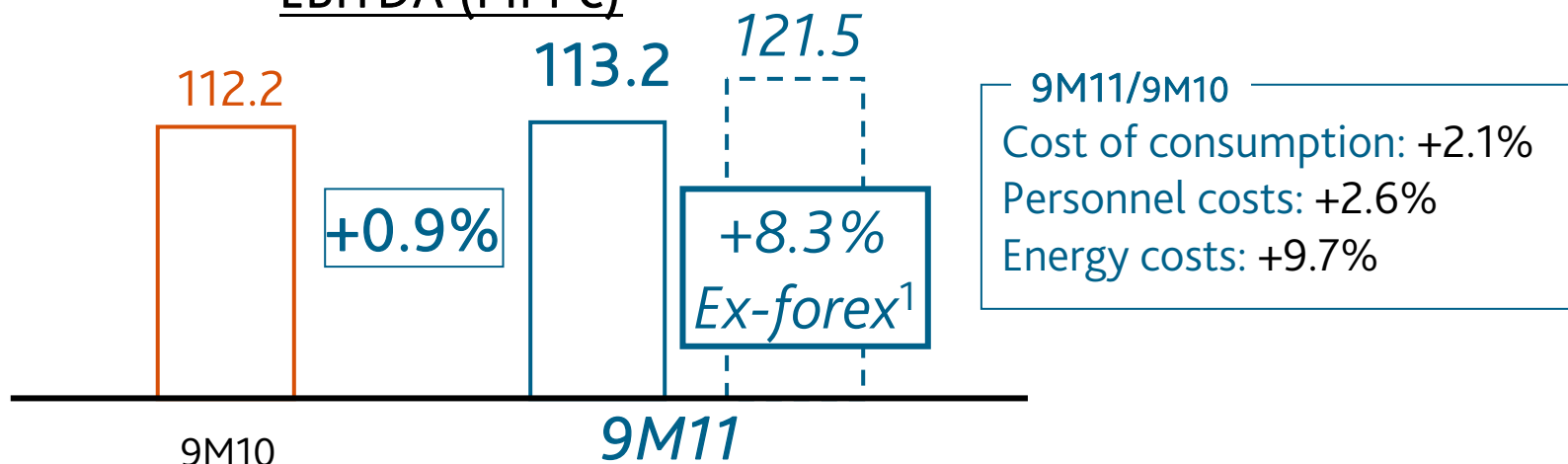


## Sound cumulative EBITDA performance

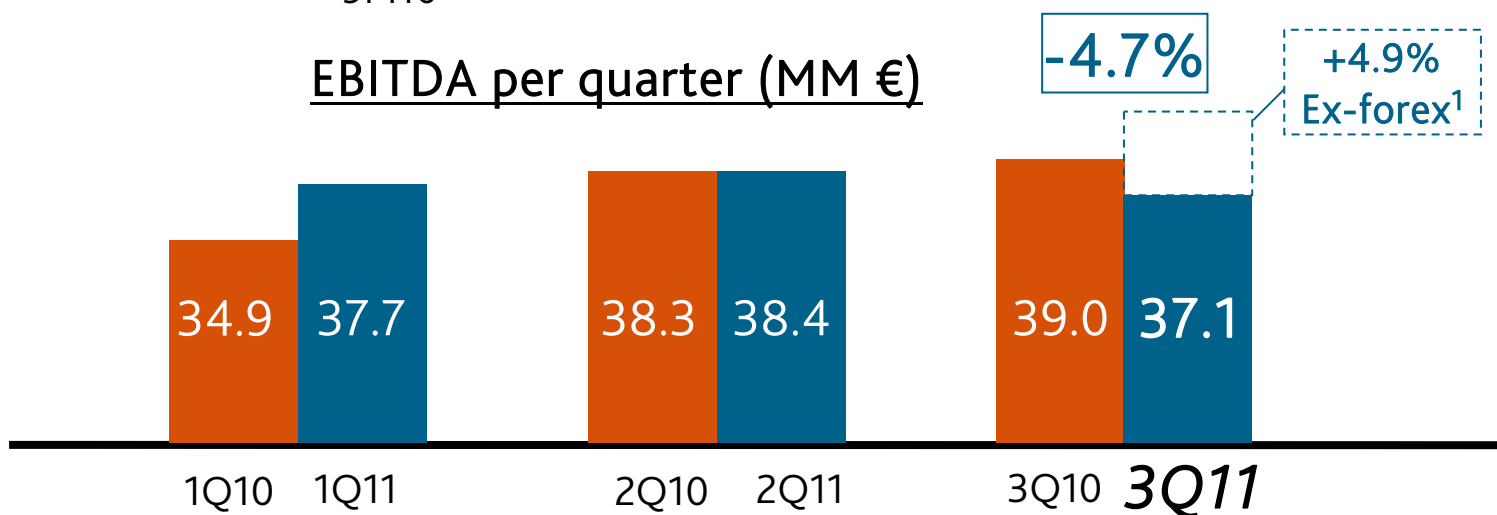
Volumes, operating gearing and productivity improvements...

...vs. higher raw material and energy prices, and forex.

### EBITDA (MM €)



### EBITDA per quarter (MM €)



<sup>1</sup> For comparative purposes, growth excluding foreign exchange differences excludes the impact of the various exchange rates applied in the consolidation of financial statements, as well as the impact of US\$ fluctuations on trade transactions.

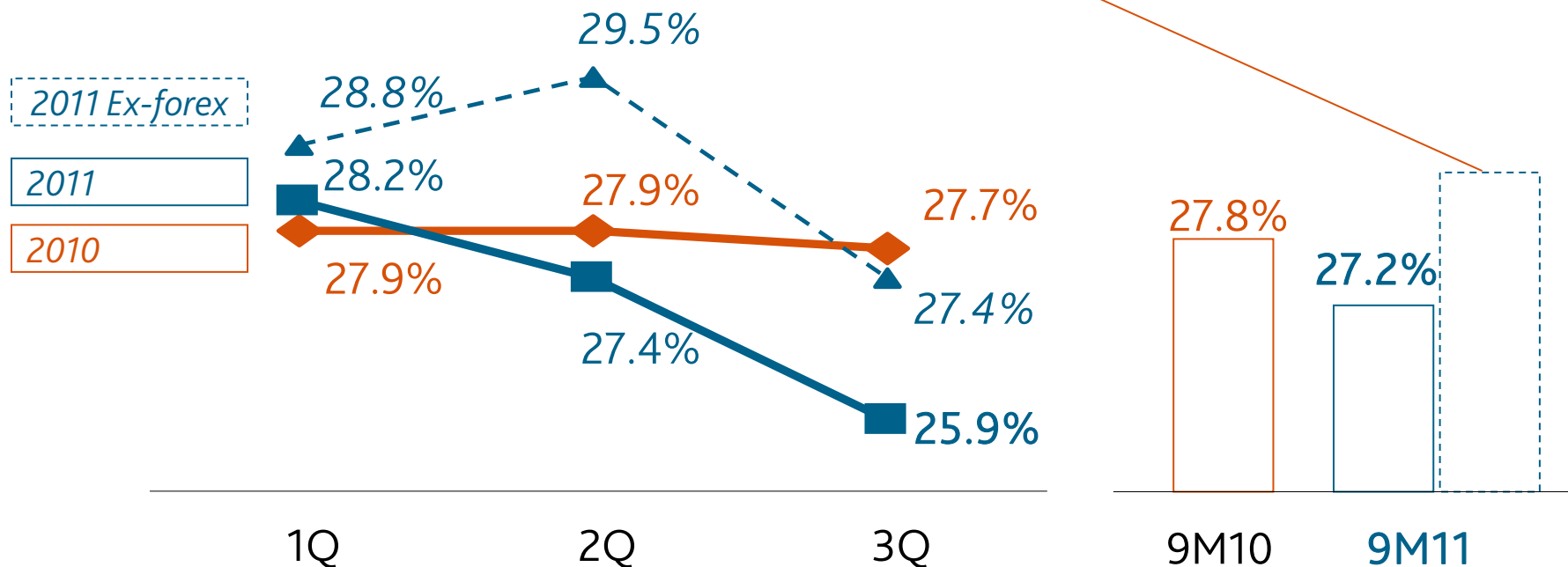
## Decisive strategic focus on growth, and adverse forex environment, adversely affect EBITDA margin

Start of new capacity, seasonal production stoppage for maintenance work in Q3, and a further weakness of US\$/€ and BRL/€ eased margin in 3Q11.

EBITDA margin ex forex<sup>1</sup> 9M11: **28.5%** (+0.7 p.p. ✓ vs. 9M10)

EBITDA margin per quarter

Cumulative EBITDA margin



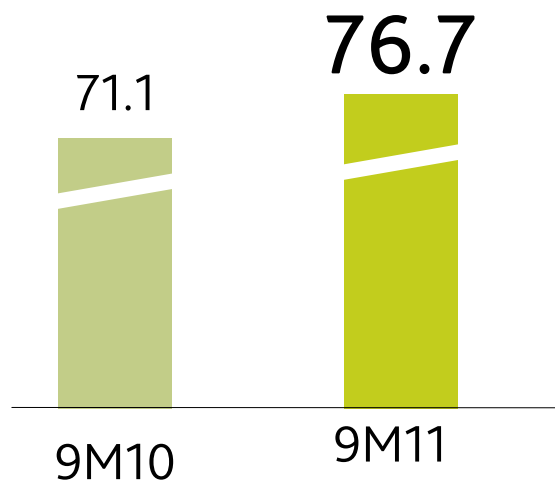
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# Vegetable food

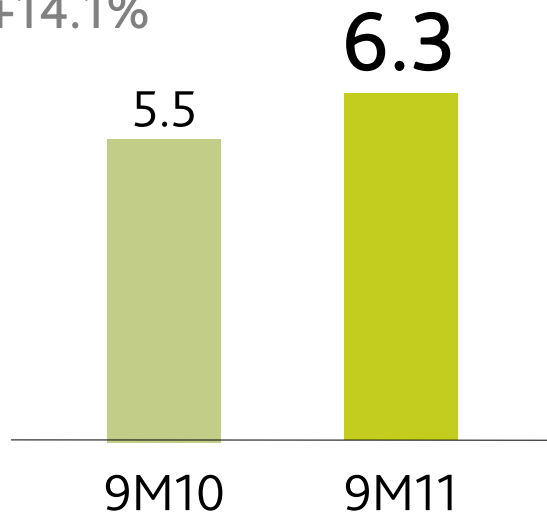


# Growth driven by volumes supported by IAN Group and Carretilla brand robustness and leadership.

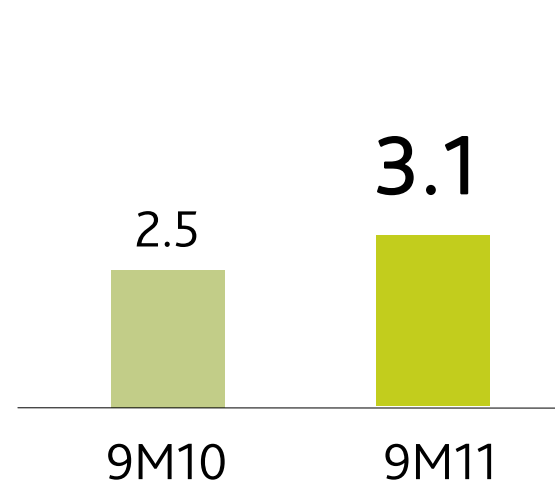
Revenue (MM €):  
+7.8%



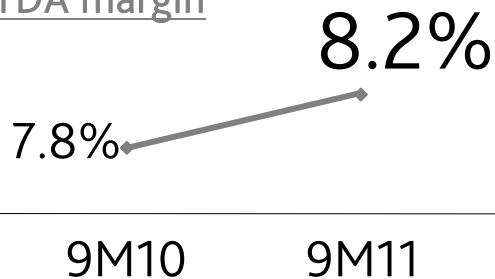
EBITDA (MM €):  
+14.1%



Net profit (MM €):  
+24.3%



EBITDA margin



Volume growth (olives and tomato).

Ready meals: +43% y-o-y



# To sum up

- **Volume grew** ahead historical average **driven by emerging markets**, especially **Asia**.
- **The start of new capacity** in Germany and Spain, combined with volume increases in **all casing technologies** and in IAN Group, led to a **new increase on quarterly revenue**.
- **Investment commitment** to capture **growth opportunity**, reinforce by the plans to establish a **new collagen extrusion plant in China** in 2013.
- **Viscofan Group expects to exceed its Net profit guidance for the year**. The healthy sales volume trend leaves Viscofan **in line with its revenue growth targets** for the year, nevertheless, **the company's decisive strategic focus on accelerating its growth** plans, principally in emerging economies, is expected to have a **slight adverse effect on the EBITDA margin** that will be mitigated at the net profit level.